

Your Project Isn't Telling You the Truth



THE WARNING SIGNS THAT NEVER APPEAR IN DASHBOARDS, REPORTS, OR SLIDE DECKS



Most large, complex projects watch the dashboard, not the road. Leaders review familiar metrics and feel reassured by “green” indicators — even as real dangers form outside the reporting frame. Dashboards capture activity, not vulnerability, and they routinely filter out the uncomfortable messages leaders most need to hear.

This session teaches project leaders and sponsors how to detect the early, subtle signals of project collapse long before timelines slip or issues become public. Using real-world examples, Matthew shows why the conditions that matter most never appear in slide decks, why routine reporting blinds teams at critical moments, and how project instability can take root when no one is looking.

LEARNING OBJECTIVES

In this session, participants will learn:

- Why formal reporting hides early warnings — and what leaders miss until it's too late.
- The early patterns that show a project is entering dangerous territory.
- How routine dashboards create blind spots — even when performance looks stable.
- What leaders can do now to surface difficult truths and prevent failures.

AUDIENCES SERVED

- Directors and senior executives
- PMOs, delivery offices, and digital service teams
- Transformation and change leaders
- Public sector project and program leaders
- Oversight, audit, and performance units
- Nonprofit executives managing government-funded projects
- IT, digital, and service delivery leaders
- Strategy, governance, and delivery professionals

SPEAKER BIO

Matthew Oleniuk is a former public-sector senior executive with more than 15 years of experience providing oversight of major government projects — environments where optimistic reporting and political pressure routinely hide emerging problems. He has seen firsthand how serious issues stay invisible to leaders, and how splintered team dynamics can quietly put a project on the path to collapse.

Through The Risk Insider, Matthew shows leaders how to see the truth earlier, surface what dashboards miss, and lead complex projects with clarity, confidence, and fewer late-stage surprises.